## **Action Plan**

# *Implementation of the Strategic Plan 2013-2018*June 2013

#### Strategic direction 1: Ensure the impact assessment and review procedure is more transparent

TARGETED AREAS	<b>O</b> BJECTIVES	EXPECTED RESULTS
1.1 Access to information and scientific data	Ensure that information filed by proponents, agencies and departments under the project assessment and review procedure is more readily available.	Contribution to the creation of an online public register of development projects subject to the assessment and review procedure
	<ul> <li>Make documents available in English or, if necessary, in Cree.</li> </ul>	Contribution to improved simultaneous-interpretation services for consultations
		<ul> <li>Initiatives to ensure that the main documents filed under the procedure by responsible authorities and proponents (project notices, directives, impact statements, recommendations, certificates) are disseminated in the appropriate language, namely English, French and/or Cree</li> </ul>
1.2 Strengthen the capacities of the Evaluating Committee and the Review Committee	<ul> <li>Assess the current and foreseeable requirements of the Evaluating Committee and the Review Committee in the context of increased public participation.</li> </ul>	<ul> <li>Complete analysis of the secretariats' requirements (report and recommendations):</li> <li>Secretariat resources (human, material, information, financial and logistical)</li> </ul>
	Systematize the writing and dissemination of the Committees' recommendation reports.	Initiatives to stress the need to produce and disseminate the Committees' recommendation reports

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## Strategic direction 2: Promote better knowledge of the territory, its inhabitants and issues related to resource development and environmental conservation

TARGETED AREAS	OBJECTIVES	EXPECTED RESULTS
2.1 Issues related to development in northern Québec	Encourage government agencies and departments to coordinate their efforts more effectively to take into account environmental and social issues related to development.	<ul> <li>Awareness of the need for improved coordination between agencies and departments</li> <li>Identification of the main agencies and departments (and services)</li> <li>Working meeting to raise awareness of the role of the JBACE and related issues</li> <li>Development of electronic communication tools for issues related to the James Bay territory</li> </ul>
	Ensure a better understanding of the Cree communities' perspective on social and environmental issues.	Survey or consultations to identify the main issues in the years to come
	In the context of the development policy for northern Québec, encourage upstream identification of major strategic issues.	<ul> <li>Initiatives and opinions on implementation of strategic environmental assessment (SEA) by means of legislation</li> <li>Development and dissemination of SEA awareness tools</li> </ul>
2.2 Development of scientific and local knowledge	<ul> <li>Encourage research concerning scientific and local knowledge.</li> <li>Ensure scientific and local knowledge is taken into account when policies affecting the north are developed.</li> </ul>	<ul> <li>Bibliographic research on local ecological knowledge of the James Bay territory</li> <li>Dissemination of the bibliographic research on the JBACE website</li> </ul>
	<ul> <li>Encourage a better analysis of cumulative impacts on woodland caribou.</li> <li>Make recommendations based on an analysis of issues related to protection of woodland caribou and cumulative impacts on the species and its habitat.</li> </ul>	<ul> <li>Compilation ("extraction") of documents on methods used</li> <li>Submission of recommendations</li> </ul>

TARGETED AREAS	OBJECTIVES	EXPECTED RESULTS
2.3 Environmental and social impacts of mining development	Contribute to consideration of the cumulative impacts of mining exploration.	Bibliographic research on cumulative impacts related to mining development and methods used for impact statements
		Advice on the main constraints encountered in the assessment of cumulative impacts of mining projects and possible improvements
		<ul> <li>Initiatives to encourage mining proponents to deposit into a structured database collated data provided in the context of impact statements</li> </ul>
		Advice on integrated management of the territory and consideration of cumulative impacts
	Finalize the analysis of the components of mining exploration projects.	Submission of recommendations for the revision of Schedules 1 and 2 concerning mining exploration
		Assessment of the advisability of producing a guide to the content of an application for exemption from the procedure
		Production, as necessary, of a guide to applications for exemption from the procedure
	<ul> <li>Study the scope of agreements on impacts and benefits between mining companies and the Cree First Nations concerning environmental and social protection (in particular environmental monitoring).</li> </ul>	Submission of the study
	<ul> <li>Encourage dissemination of objective information on the impacts of extraction of uranium and other radioactive minerals.</li> </ul>	Publication of fact sheets on the website

TARGETED AREAS	OBJECTIVES	EXPECTED RESULTS
2.4 Effectiveness of environmental monitoring programs	Propose new types of oversight for environmental monitoring programs.	<ul> <li>Review of methods and findings of monitoring carried out by independent organizations (separate from proponents) in northern environments</li> <li>Dissemination of the results of our work and issuance of advice</li> </ul>
	Encourage learning and dissemination of knowledge stemming from environmental monitoring programs.	Document to encourage circulation of the results of monitoring programs among proponents, researchers and community officials
		Development of the benefits associated with such dissemination
2.5 Environmental and social impacts of forest management plans	Assess the Cree participation process and the economic and social benefits of forest development.	Submission of advice on the plans
	<ul> <li>Establish the relevance of developing an analytical approach that is centred more on the cumulative impacts of forest development.</li> </ul>	<ul> <li>Advice on consideration of cumulative impacts</li> <li>Advice on mechanisms for integrated management of the territory</li> </ul>
2.6 Access to high- quality, objective information on northern environments	Encourage development of a coordinated, long-term plan to acquire environmental and social knowledge.	One or more workshops with the main research centres to discuss implementation of a coordinated program to acquire knowledge
	<ul> <li>Encourage dissemination of knowledge and studies, in non-technical language, particularly data collated for impact statements.</li> </ul>	<ul> <li>Involvement in the creation of a network to circulate information among researchers, organizations under Section 22 and government and aboriginal officials</li> </ul>
		<ul> <li>Initiatives to encourage the creation of a database of information in impact statements</li> </ul>

### Strategic direction 3: Promote better communication with governments and increased public awareness

TARGETED AREAS	OBJECTIVES	EXPECTED RESULTS
3.1 Increased public participation	Contribute to the communities' awareness of the assessment and review procedure.	Development of guides or tools (kit) to facilitate public participation
	Ensure proponents have a better understanding of the assessment and review procedure.	<ul> <li>Awareness activities or workshops for associations of proponents</li> <li>Guides to the procedure</li> </ul>
	Identify new practices for public participation.	<ul> <li>Analysis of participation methods and formats in other jurisdictions</li> <li>Orientation materials</li> <li>Participation plans</li> <li>Consultation reports</li> <li>Submission of recommendations</li> </ul>
3.2 Social acceptability of projects	<ul> <li>Encourage proponents to implement the tools required for social acceptability of their projects well before the assessment and review procedure is triggered.</li> </ul>	Literature review and posting online by the JBACE of documents concerning social acceptability and, above all, methods developed
3.3 Adaptation of the regime under Section 22 to the territory's changing context	Clarify the types of interface with bodies other than those specified in Section 22.	<ul> <li>Analysis of interactions under the Eeyou Marine Region         Agreement and the Agreement on Governance in the         Eeyou Istchee James Bay Territory</li> <li>Analysis and recommendations concerning possible         coordination mechanisms</li> </ul>
		Analysis of interfaces with the regime under Section 22 in the event that the BAPE is given a mandate that may affect the territory